



SVEUČILIŠTE U DUBROVNIKU  
ODJEL ZA EKONOMIJU  
I POSLOVNU EKONOMIJU  
UNIVERSITY OF DUBROVNIK  
DEPARTMENT OF ECONOMICS  
AND BUSINESS

## ELEGANT PROJECT MEETING

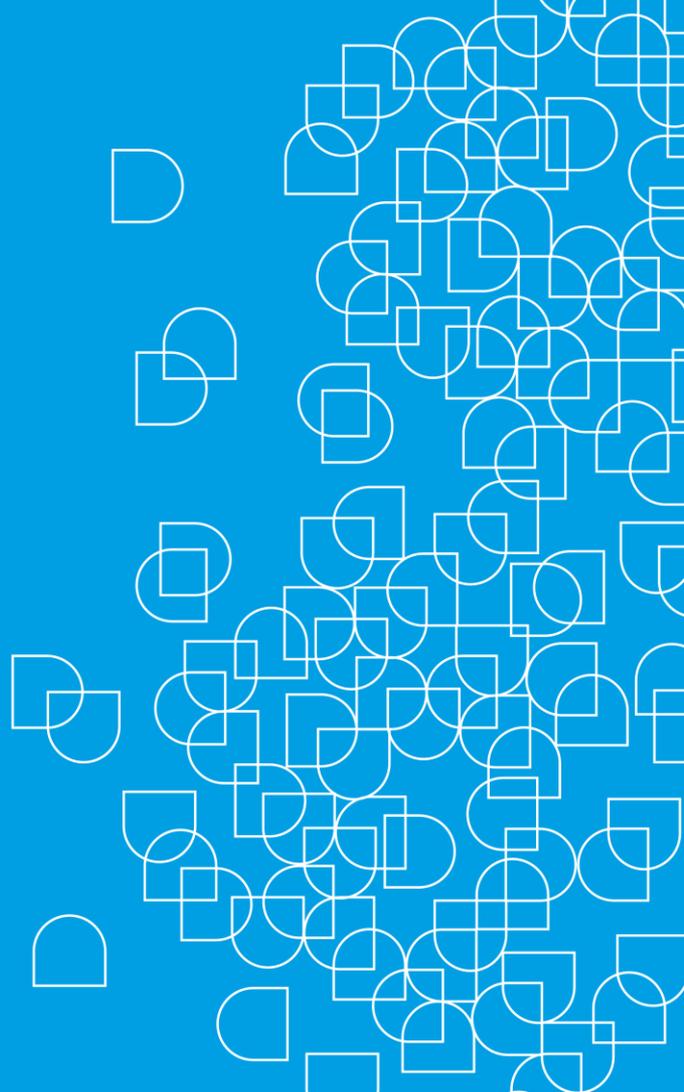
Beirut, March 2023.

Dr. Nebojsa Stojcic, Vice rector for business affairs  
Director of Centre for research on digital transformation – CREDO  
University of Dubrovnik, Croatia

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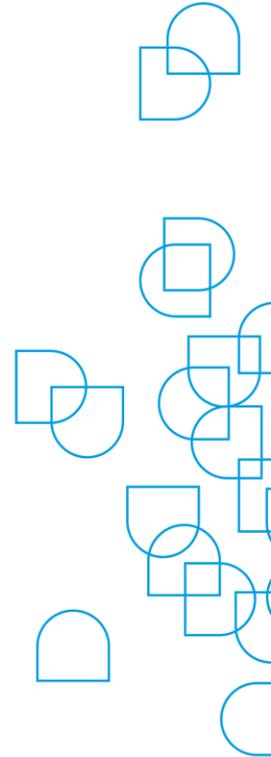


# Elegant in retrospective

- Project approval: August 2019
- Kick-off meeting – February 2020
- Covid-19 – March 2020
- Interim report – August 2021

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# What was done?



- WP1 (PREPARATION) - Establish University-Enterprise Cooperation Network in partner universities in JO and LB
- WP2 (DEVELOPMENT) - Implementation of new forms of industry-oriented education
- WP3 (DEVELOPMENT) - Improving the human capacities of University staff and revise/upgrade the ICT Curricula in partner universities
- WP4 (QUALITY) - Quality Control and Monitoring
- WP5 (DISSEMINATION AND EXPLOITATION) - Sustainability and dissemination
- WP6 (MANAGEMENT) - Management of the project



# WP1 (PREPARATION)

Activity N°	Activity Title	Start date	End date	Place	Description of the activity carried out
1.2.	Liaison offices established and Liaison officers appointed	Jan 2020	December 2020	Jordan, Lebanon	Liaison Offices have been established and Liaison Officers have been appointed at each partner university in Jordan and Lebanon. Induction meeting took place with newly appointed LOs. Specialised software and equipment procurement is underway.
1.3.	Liaison Officers' visit EU partners	Jan 2020	March 2020	Croatia, Portugal, Italy, United Kingdom	Training visits did not take physically due to Covid-19. Instead EU partners organized several workshops and trainings for LOs from Jordan and Lebanon online.
1.4.	Liaison Officers develop a programme of activities and set up network of companies to cooperate with and sign MOUs with	Jan 2020	May 2020	Jordan, Lebanon	Programme of activities of LOs was developed at each partner university. 56 MoUs have been signed. 88 students already took training in companies. 10 studentst projects with 91 involved student have been mentored by staff of companies.
1.5.	Arrange Enterprise Surveys to identify skill gaps	Jan 2020	July 2020	Jordan, Lebanon	Enterprise surveys were carried out in both countries. In Jordan 107 respondents participated. In Lebanon, 100 companies took part in survey. Reports were produced on the basis of findings.



# WP2 (DEVELOPMENT)

Activity N°	Activity Title	Start date	End date	Place	Description of the activity carried out
2.1.	Workshop on University-Enterprise Links in JO and LB by EU partners	Feb 2020.	Feb 2020.	Jordan	Seminar on University Enterprise Links took place at PSUT on 11.2.2020.
2.2.	Organization of regular workshops for students, staff and enterprise employees	Jan 2020	Jun 2020	Jordan, Lebanon	Total of 16 workshops took place for staff and enterprise employees. 63 workshops were organized for students.
2.3.	Company staff to give lectures at universities	Jan 2020	Apr 2022	Jordan, Lebanon	Total of 12 lectures have already been delivered at three universities in partner countries.
2.4.	Preparing database of students' industry-oriented projects	Jan 2020	Dec 2021	Jordan, Lebanon	In all five universities databases of student industry oriented projects were established containing total of 29 projects.
2.5.	Finding placements for students	Jan 2020	May 2022	Jordan, Lebanon	Total of 172 students from four universities (PSUT, JUST, MUBS, BAU) are already assigned to placements. Two universities (PSUT and JUST) already exceeded projected quota of 50 students per institution. In one institution process of finding student placements is underway.
2.6.	Developing the framework and platform for virtual internship	Jan 2020	Sep 2021	Jordan, Lebanon	Several options and experiences of other institutions have already been taken into consideration. The consortium is assessing the best option.



# WP3 (DEVELOPMENT)

Activity N°	Activity Title	Start date	End date	Place	Description of the activity carried out
3.1.	Developing the capacity of staff by study visits to EU universities	Sep 2020	May 2022	Croatia, Italy, Portugal, United Kingdom	Due to Covid-19 pandemics physical visits could not take place. Online workshops and trainings have been organized to update and upgrade knowledge of staff from partner country universities in their subject areas.
3.2.	Revising the curricula of ICT programs with the support of EU colleagues	Sep 2020	May 2022	Jordan, Lebanon	Online and offline curriculum development workshops have taken place related to ICT modules, entrepreneurship and communication modules and horizontal skills.
3.4.	EU teaching staff to participate in revising the curricula and teaching	Sep 2020	Apr 2022	Jordan, Lebanon	EU teaching staff already provided several workshops on curricula development and teaching.
3.5.	Purchasing appropriate equipment for partner universities	Sep 2020	Apr 2021	Jordan, Lebanon	Equipment purchase was completed.



# WP4 (QUALITY)

Activity N°	Activity Title	Start date	End date	Place	Description of the activity carried out
4.1.	Preparation of a Quality Plan for the project	Nov 2019	Jan 2020	Croatia	Quality Plan prepared and adopted by consortium.
4.2.	Monitoring visits to partners Universities	Nov 2019	Jun 2021	Jordan, Lebanon	Due to Covid-19 pandemics monitoring visits could not take place and were substituted with online visits.
4.3.	Evaluation of project results and quality by an external evaluator	Nov 2019	Sep 2022	Croatia	External evaluator appointed



# WP5 (DISSEMINATION AND EXPLOITATION)

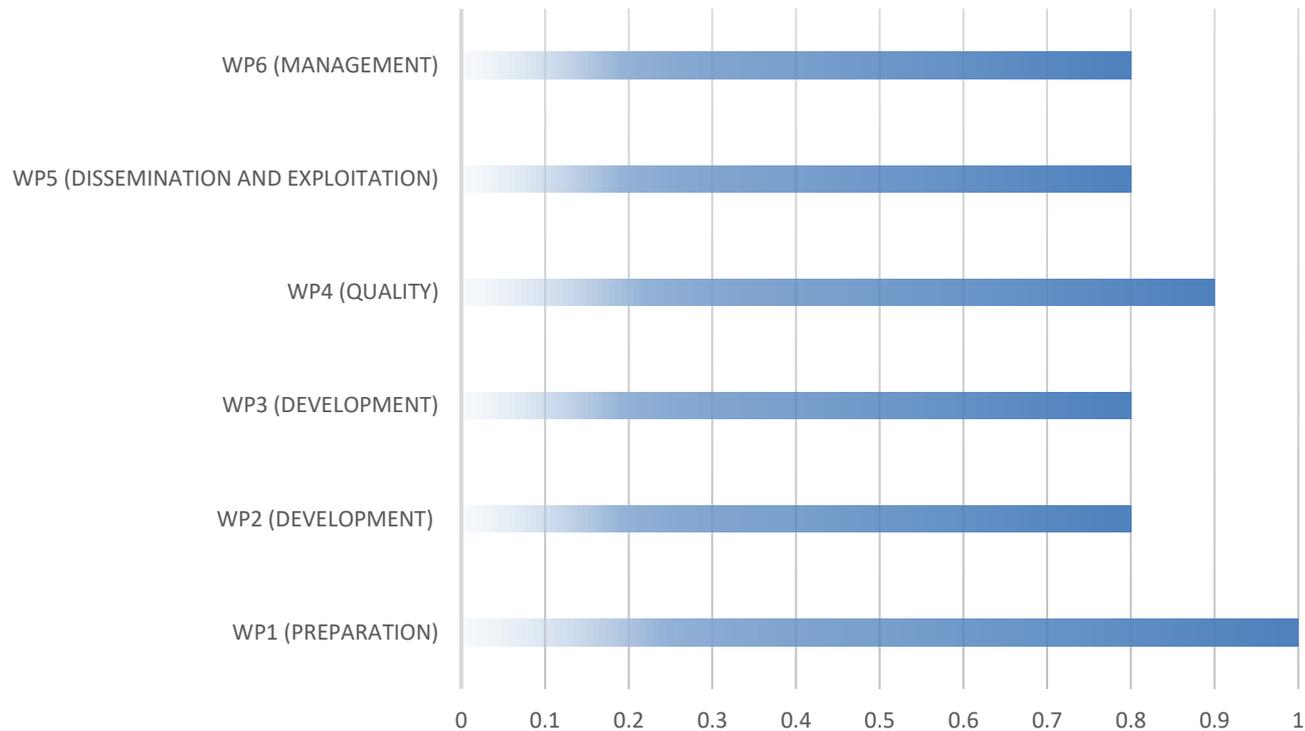
Activity N°	Activity Title	Start date	End date	Place	Description of the activity carried out
5.1.	The launch and maintenance of project website and social media accounts	Nov 2019	Sep 2022	Croatia, Jordan	Project website launched and regularly maintained
5.2.	Publications and development of dissemination material	Nov 2019	Sep 2022	Croatia, Jordan, Lebanon, Italy, Portugal, United Kingdom	Conventional social media channels, press releases and mail newsletters regularly used to extend reach and disseminate project activities.
5.3.	Media dissemination	Nov 2019	Sep 2022	Croatia, Jordan, Lebanon, Italy, Portugal, United Kingdom	Project progress regularly announced via media channels (web portals, press etc.)



# WP6 (MANAGEMENT)

Activity N°	Activity Title	Start date	End date	Place	Description of the activity carried out	
6.1.	Kick off meeting	Feb 2020	Feb 2020	Jordan	Kick off meeting took place in Jordan in February 2020.	✓
6.2.	Establishment and running of Steering, Management and Scientific Committees	Feb 2020	Feb 2020	Croatia, Jordan	All project committees have been established and functional. Before that, project management plan was also established.	✓
6.3.	Attending “Project representativeness” meeting in Brussels	Jan 2020	Jan 2020	Belgium	Project coordinator and project manager from PSUT took place in EACEA project coordinators meeting in Brussels	✓
6.5.	Academic, financial and administrative management of the project	Nov 2019	Sep 2022	Croatia	Project management plan adopted. Regular project management activities taking place.	✓
6.6.	Project reports (Intermediate and Final Report)	Jul 2021	Dec 2022	Croatia	Interim report produced.	✓

## PROGRESS BAR



## WP1 (PREPARATION)

Activity N°	Activity Title	Start date	End date	Place	Description of the activity to be carried out
1.1.	Study visits from PCs to EU universities	Jan. 2020	Jan. 2020	Croatia, Portugal, Italy, United Kingdom	Due to Covid-19 pandemics study visits could not have taken place.
1.2.	Liaison offices established and Liaison officers appointed	Jan 2020	Dec 2020	Jordan, Lebanon	Equipment purchase for setting up LOs office was purchased in Lebanon. Procurement is underway in Jordan. Several offers are under consideration for specialized software for student internships.

## WP2 (DEVELOPMENT)

Activity N°	Activity Title	Start date	End date	Place	Description of the activity to be carried out
2.3.	Company staff to give lectures at universities	Jan 2020	Apr 2022	Jordan, Lebanon	Total of 8 lectures remain to be delivered at two universities in partner countries.
2.5.	Finding placements for students	Jan 2020	May 2022	Jordan, Lebanon	Increasing number of students on placement in two institutions and finding placements for students in one institution.
2.6.	Developing the framework and platform for virtual internship	Jan 2020	Sep 2021	Jordan, Lebanon	The specialized software has to be developed in forthcoming period
2.7.	Training mentors from industry at universities	Jan 2020	Feb 2022	Jordan, Lebanon	Mentors from academia will take training in order to develop their supervision competencies
2.8.	Competition "The best student project" and "The best mentor".	Jan 2020	May 2022	Jordan, Lebanon	Two competitions will be launched to improve student and mentor abilities and to motivate them to go for innovative subjects and methods.

## WP3 (DEVELOPMENT)

Activity N°	Activity Title	Start date	End date	Place	Description of the activity to be carried out
3.1.	Developing the capacity of staff by study visits to EU universities	Sep 2020	May 2022	Croatia, Italy, Portugal, United Kingdom	Remaining physical visits to update and upgrade knowledge of staff from partner country universities in their subject areas.
3.2.	Revising the curricula of ICT programs with the support of EU colleagues	Sep 2020	May 2022	Jordan, Lebanon	Partners will develop proposal of modules that they wish to revise or introduce. Following feedback from EU consortium members new/modernized modules will be launched.
3.3.	Involving ICT companies in curriculum development	Sep 2020	Sep 2022	Jordan, Lebanon	ICT sector in Jordan and Lebanon will provide input and feedback in newly proposed syllabuses
3.4.	EU teaching staff to participate in revising the curricula and teaching	Sep 2020	Apr 2022	Jordan, Lebanon	EU teaching staff will take part in revision of proposed novel/modernized modules

## WP4 (QUALITY)

Activity N°	Activity Title	Start date	End date	Place	Description of the activity to be carried out
4.3.	Evaluation of project results and quality by an external evaluator	Nov 2019	Sep 2022	Croatia	External evaluation report produced and submitted to project Steering committee and EACEA.

## WP5 (DISSEMINATION AND EXPLOITATION)

Activity N°	Activity Title	Start date	End date	Place	Description of the activity to be carried out
5.4.	National Exploitation Seminars	Nov 2019	Dec 2021	Jordan, Lebanon	Two exploitation seminars will take place (one in each partner country) in Dec 2021.
5.5.	Final conferences in Lebanon and Jordan	Jun 2022	Jun 2022	Jordan, Lebanon	Two dissemination conferences towards the end of the project with project consortium, stakeholders and institutions.

## WP6 (MANAGEMENT)

Activity N°	Activity Title	Start date	End date	Place	Description of the activity to be carried out
6.4.	Annual planning and monitoring meetings	Nov 2019	Oct 2021	Croatia	Annual project meetings at the beginning of 2 <sup>nd</sup> and 3 <sup>rd</sup> year
6.6.	Project reports (Intermediate and Final Report)	Jul 2021	Dec 2022	Croatia	Final report produced.
6.7.	External audit of the project	Nov 2022	Nov 2022	Croatia	External audit report produced and submitted to EACEA

THANK YOU FOR YOUR  
ATTENTION!

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